

## 1H FY22 Results

Bigtincan Holdings Limited ASX:BTH

**25 February 2022** 



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02

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Strategy & Outlook for FY22

## **Appendix** Financial Accounts



## 1H FY22 Dashboard: Scalable, efficient growth vs PcP







## NET RETENTION RATIO

107%



### **REVENUE**

\$45.9m



## ADJUSTED<sup>2</sup> EBITDA

\$1.2m



### LTV

\$741m



#### **CASH**

Q2 Operating +1.1m

\$49.9m

<sup>1</sup> Annualised Recurring Revenue (ARR) represents contracted, recurring revenue on an annualised basis. NB. All amounts are AUD.

<sup>&</sup>lt;sup>2</sup> Adjusted EBITDA includes adjustments for acquisition, share based payments and one-off items. NB: See Glossary for all definitions

## **KEY ACHIEVEMENTS FOR 1H FY22**



#### **Financial Results**

- 1. 132% ARR growth was strong during the half.
- 2. **32% organic revenue growth** shows the strength of long term business model.
- 3. Positive Adj. EBITDA of \$1.2m.
- 4. Improved the operating cash position from (\$8,645K) in 1H FY21 to (\$2,432K) in 1H FY22.



#### **Technology**

 New releases across all Hubs adding integrations, features and updated UX to lead market.



#### Customers

- 1. Grew to 2,000+ customer deployments.
- 2. LTV now exceeds \$700m.



#### Acquisitions

- Brainshark category leader in sales coaching, learning and readiness taking Bigtincan to scale.
- 2. **900+** customers across diverse industries.
- 3. **180+** deeply experienced team



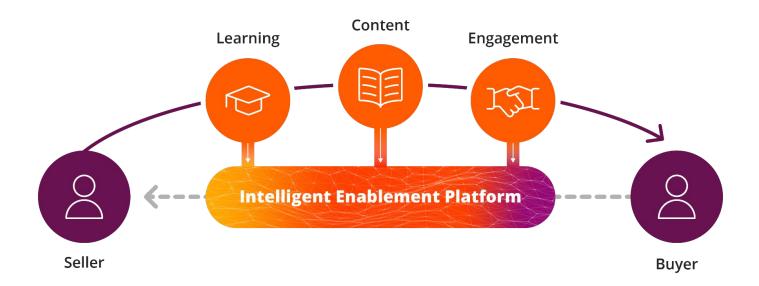
#### Team

- 445+ employees across Australia, USA, Europe, and Asia.
- 2. Additional depth from Brainshark people across all functions.
- Two new appointments to the Board of Directors
   adding capability at the Board level.

# **Bigtincan Progress**



## **Building Out a Comprehensive Sales Enablement Platform**



## **Extended Hubs Product Model**

#### **OUR HUBS**



#### Learning

Prepare and upskill your customer-facing teams.



#### Content

Access, personalize, and share content with buyers.



#### Engagement

Build meaningful engagement with powerful tools.

#### **FEATURES**

Bigtincan XR

**Analytics & Reporting** 

Conversation Intelligence

**Document Automation** 

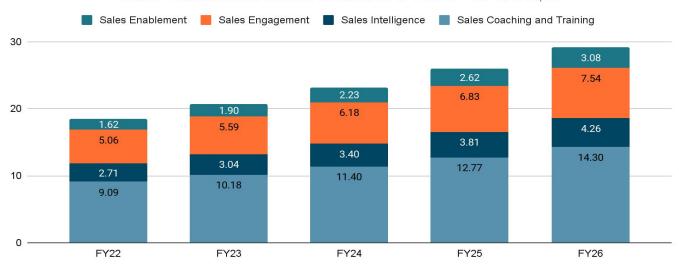
**Content Personalization** 

Coaching

## **A Portfolio of Expanding TAMs**

Total Addressable Market Growth from FY22-FY26 has been expanded

Sales Enablement Sectoral Growth CY22-CY26 in US\$B

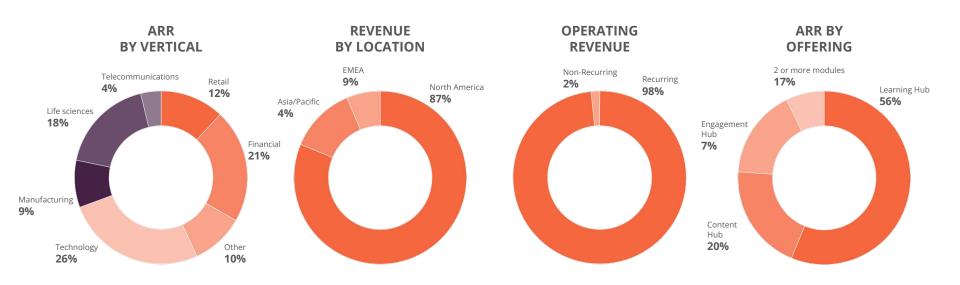


<sup>&</sup>lt;sup>#</sup> Based on calculations made by Bigtincan and consultants from data publicly available in the cited references. <sup>1</sup> Sales Enablement is based on Global Sales Enablement Platform Market Size. Status and Forecast 2020 -2026. <sup>2</sup> Sales Coaching and Training is based on 360 Market Updates, Jan 2020 <sup>3</sup> Sales Engagement is based on Product Based Sales Training, Technavio, June 2020. <sup>4</sup> Sales Intelligence is based on Sales Intelligence Market, Market and Markets, Nov 2019

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## **Diversified Recurring Revenue Model**

Horizontal platform drives business model resiliency



## **Team Growth and Efficiency**

- Global Team Supporting Global Customers
  - North America
    - **3**04
  - Asia/Pacific
    - **9**4
  - o EMEA
    - **4**7
    - Scottish Govt Grant to support European growth



ARR per employee at end Dec 2021 - \$252,000

## **Real Customer ROI**



"All of us working remotely requires a different strategy to our L&D approach. With Brainshark Coaching, reps can roleplay specific exercises and content and demonstrate mastery of the knowledge that they learn thereby reducing The Forgetting Curve significantly. Most importantly for our managers, it gives them an opportunity to mindfully give constructive feedback at their pace."

**Thomas K. Cheriyan**Director Sales Enablement
OwnBackup



"What we've seen is about a 3x increase on closing deals in our pipeline with Bigtincan versus those we close without this great tool. At the end of the day, the results speak for themselves."

## **Matthew Johnson**Director, Membership Sales & Sales Enablement Sacramento Kings



## Brainshark Update



## **Financial Highlights**

#### FY22 ARR

Strong contribution to 1H FY22 results with expansion and retention ahead of trajectory.

Cross sell and upsell across all Bigtincan Hubs expected to contribute to ARR across calendar 2022.

#### Costs

Achievement of cost benefits through synergies as forecasted of (annualised) \$5.0m achieved in the 1H FY22.

#### Cash contribution

Net positive cash contribution for 1H FY22.

## **Operational Highlights**

Bigtincan made significant progress in the program of work related to the integration of people and systems from the acquisition of Brainshark including:

- completed people integration;
- unified product offerings;
- unified system operations;
- completed brand positioning; and
- integration across multiple work platforms complete.



## Detailed Financial Results



## **Extended track Record of Growth**

**ARR UP** 

132% to \$112m

LTV UP

98% to \$741m

**GROSS MARGIN UP** 

86%

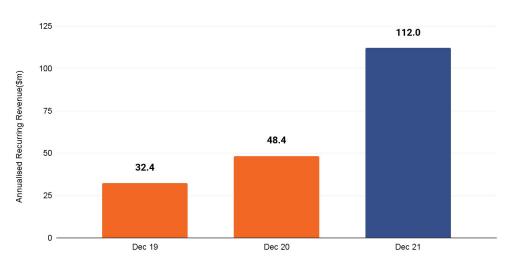
**REVENUE UP** 

142% to \$45.9m

**ADJUSTED EBITDA POSITIVE** 

\$1.2m

#### ANNUALISED RECURRING REVENUE (\$m)



	1H FY20	1H FY21	1H FY22
Revenue(\$m)	14.3	18.9	45.9
GM	86%	85%	86%
ARR(\$m)	32.4	48.4	112.0
Retention	89%	89%	87%
LTV(\$m)	252	363	741
LTV/CAC	4.32	3.8	4.7
Adjusted EBITDA(\$m)*	(1,874)	(3,574)	1,182

<sup>\*</sup>Adjusted EBITDA includes adjustments for foreign currency, share based payments and one-off items

<sup>\*</sup> MRR Retention including discontinued products

## Strong Unit Economics Powering LTV

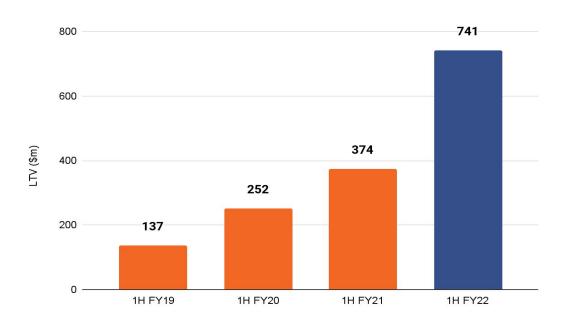
**CAGR - 1H FY19 to 1H FY22** 

LTV

75% 3 year CAGR

4.7 with a four year average of 4.0

#### LTV (\$m)



### Revenue Sources

Organic revenue growth engine with Brainshark acquisition drives 142% overall revenue growth vs PcP to \$45.9m for 1H FY22

**ORGANIC REVENUE GROWTH** 

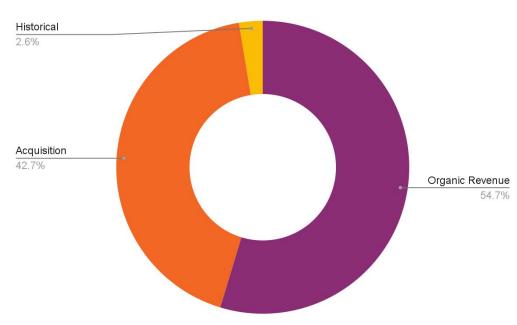
32% to \$25.1m

**BRAINSHARK REVENUE** 

\$19.6m

Revenue based on < 4 months revenue.

#### **REVENUE 1H FY22**



1HFY22	REVENUE(\$m)	% OF TOTAL REVENUE
Organic Revenue	25.1	55%
Acquisition	19.6	43%
Historical acquisition	1.2	3%
Total Revenue	45.9	100%

# Stable Gross Margin and Subscription Revenue Growth

### 86%

Gross margin average over 5 years

### 98%

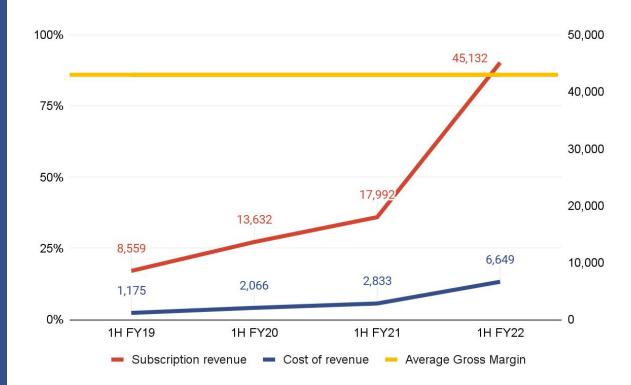
of total revenue is subscription and recurring revenue based.

### **151%**

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YoY subscription and support growth

#### SUBSCRIPTION REVENUE AND COST OF REVENUE (\$'000s)



## Operating Leverage

Benefits of scale as Operating Costs improved 17% as a % of Revenue (without capitalisation improved 12%). With:

S&M

49% improved 5% from PcP

Effective engineering operations without capitalization results strong

at 7% improved from PcP

	1H FY18	1H FY19	1H FY20	1H FY21	1H FY22
S&M as % of Rev	83%	61%	58%	54%	49%
Prdt. Dev. as % of Rev	50%	32%	42%	40%	28%
Total	133%	93%	100%	94%	77%

#### **OPERATING LEVERAGE (\$'000s)**



## **Adjusted EBITDA**

Adjusted EBITDA\* improved to

### \$1.2m at Dec 2021

from (\$3.6m) at Dec 2020

Demonstrating operational efficiency, and realised synergies from the Brainshark acquisition.

Income Statements (\$'000)	1H FY22	1H FY21	Movement	Movement %
Loss before income tax	(10,509)	(8,816)	(1,693)	19%
EBITDA	(8,561)	(6,240)	(2,321)	37%
Adjusted for the removal of various non-cash, one-time, irregular and non-recurring items:				
Acquisition costs	8,273	2,120	6,153	290%
Share based payments	1,470	546	924	169%
Sub-total of acquisition and non-recurring items	9,743	2,666	7,077	265%
Adjusted EBITDA	1,182	(3,574)	4,756	(133%)

<sup>\*</sup> Adjusted EBITDA includes adjustments for acquisition, share based payments and one-off items.

## Net cash reconciliation

Improved operating cash position from (\$8.6) in 1H FY21 to (\$2.4) in 1H FY22 as per the appendix 4D

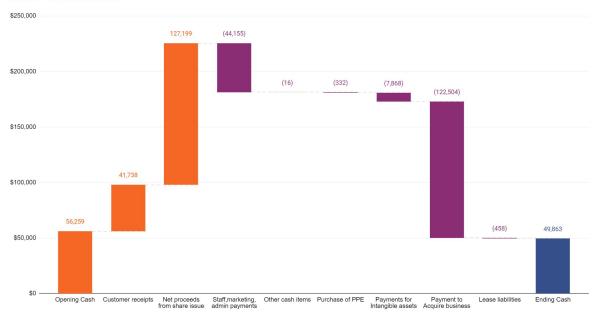
Most recent Q2 FY22 quarter resulted in a positive net cash from operating activities of \$1.1m.

Cash at bank \$49.9m at 31 Dec 2021

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#### 1H FY22 Cash Flow Movements (\$'000s)

#### **Cash Flow Movements**



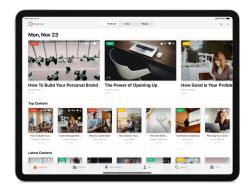


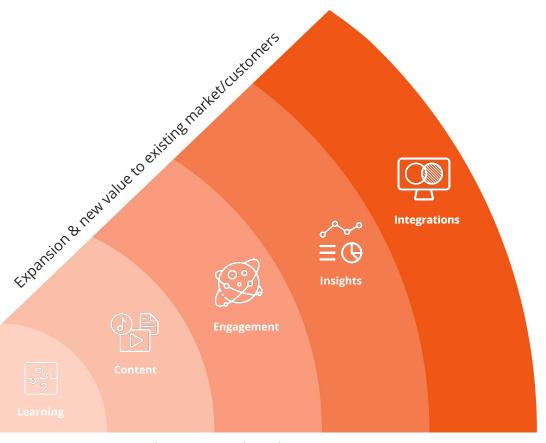
# **Strategy** and **Outlook**



## **Future Growth Opportunities**

Bigtincan covers end to end needs of sales enablement and buyer experience management





New geographic or vertical market expansion areas

## **FY22 Outlook**

\$119m+

FY22 ARR <sup>1</sup>

FY22 Revenue 1,2



A category leader with

Building an efficient

growth engine

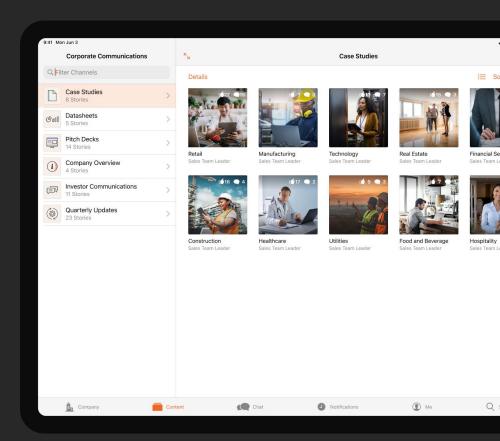
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significant US customer base



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Investor.bigtincan.com



### P&L Statement

Consolidated statement of profit or loss and other comprehensive income for the half-year ended 31 December 2021

A\$m	1H FY22	1H FY21
Revenue	45,867	18,935
Other income	23	30
Total operating revenue and other income	45,890	18,965
Cost of revenues	(6,649)	(2,833)
Gross profit	39,241	16,132
Operating expense		
Sales and marketing	(22,506)	(10,482)
Product development	(12,825)	(7,908)
General and administration	(15,616)	(5,103)
Total expenses from operating activities	(50,947)	(23,493)
Total loss before net finance costs, depreciation and amortisation	(11,706)	(7,361)
Finance income	43	7
Finance expenses	1,154	(1,462)
Net finance cost, depreciation and amortisation	1,197	(1,455)
Loss before income tax	(10,509)	(8,816)
Income tax benefit/(expense)	(16)	940
Loss for the period	(10,525)	(7,876)
Other comprehensive income		
Foreign operations – foreign currency translation differences	1,021	(1,425)
Total other comprehensive loss, net of tax	1,021	(1,425)
Total comprehensive loss for the period	(9,504)	(9,301)
EBITDA	(8,561)	(6,240)
SBP	1,470	546
Acquisition Cost	8,273	2,120
Adjusted EBITDA	1,182	(3,574)

## Balance Sheet

Consolidated statement of financial position, 31 December 2021

A\$m	1H FY22	31 June 21
Assets		
Current Assets		
Cash and cash equivalents	49,863	56,259
Trade and other receivables	33,421	15,847
Other current assets	8,352	3,227
Total current assets	91,636	75,333
Non-current assets		
Property, plant and equipment	1,802	1,665
Intangible assets	202,195	64,203
Other non-current assets	6,134	351
Total non-current assets	210,131	66,219
Total assets	301,767	141,552
Liabilities		
Current liabilities		
Trade and other payables	5,358	8,806
Deferred revenue	55,219	25,686
Provisions	1,652	1,262
Lease liabilities	362	813
Other current liabilities	6,791	-
Total current liabilities	69,382	36,567
Non-current assets		
Deferred tax liabilities	336	221
Deferred revenue	3,788	637
Provisions	2,821	206
Lease liabilities	439	463
Other non-current liabilities	11	11
Total non-current liabilities	7,395	1,538
Total liabilities	76,777	38,105
Net assets	224,990	103,447
Equity		
Share capital	293,252	163,676
Share-based payment reserve	9,044	7,573
Accumulated losses	(77,747)	(67,222
Foreign currency translation reserve	441	(580)
Total Equity	224,990	103,447

## **Cashflow Statement**

For The Half Year Ended 31 December 2021

Cash flows from operating activitiesCash receipts from customers41,73815,499Cash paid to suppliers and employees(44,155)(24,372)Cash used in operations(2,417)(8,873)Interest received-7Income grant received(16)221Net cash used in operating activities(2,433)(8,645)Cash flows from investing activities(332)(303)Capitalised development cost(7,868)(2,267)Acquisition of property, plant and equipment(332)(303)Capitalised development cost(7,868)(2,267)Acquisition of businesses, net cash acquired*(122,504)(25,446)Net cash used in investing activities(130,704)(28,016)Cash flows from financing activities129,521-Proceeds from issue of share capital129,521-Proceeds from exercise of options5536Repayment of lease liabilities(458)(304)Transaction cost on issue of shares(2,377)(332)Net cash (used in)/from financing activities126,741(600)Net cash quivalents at 1 July56,25971,354Effect of movements in exchange rates on cash held	A\$m	1H FY22	1H FY21
Cash paid to suppliers and employees(44,155)(24,372)Cash used in operations(2,417)(8,873)Interest received-7Income grant received(16)221Net cash used in operating activities(2,433)(8,645)Cash flows from investing activities332)(303)Capitalised development cost(7,868)(2,267)Acquisition of businesses, net cash acquired*(122,504)(25,446)Net cash used in investing activities(130,704)(28,016)Cash flows from financing activities(130,704)(28,016)Proceeds from issue of share capital129,521-Proceeds from exercise of options5536Repayment of lease liabilities(458)(304)Transaction cost on issue of shares(2,377)(332)Net cash (used in)/from financing activities126,741(600)Net (decrease)/increase in cash and cash equivalents(6,396)(37,261)Cash and cash equivalents at 1 July56,25971,354Effect of movements in exchange rates on cash held	Cash flows from operating activities		
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Interest received         -         7           Income grant received         (16)         221           Net cash used in operating activities         (2,433)         (8,645)           Cash flows from investing activities         -         -           Acquisition of property, plant and equipment         (332)         (303)           Capitalised development cost         (7,868)         (2,267)           Acquisition of businesses, net cash acquired*         (122,504)         (25,446)           Net cash used in investing activities         (130,704)         (28,016)           Cash flows from financing activities         (130,704)         (28,016)           Cash flows from exercise of share capital         129,521         -           Proceeds from exercise of options         55         36           Repayment of lease liabilities         (458)         (304)           Transaction cost on issue of shares         (2,377)         (332)           Net cash (used in)/from financing activities         126,741         (600)           Net (decrease)/increase in cash and cash equivalents         (6,396)         (37,261)           Cash and cash equivalents at 1 July         56,259         71,354           Effect of movements in exchange rates on cash held         -         -	Cash paid to suppliers and employees	(44,155)	(24,372)
Income grant received(16)221Net cash used in operating activities(2,433)(8,645)Cash flows from investing activities(332)(303)Acquisition of property, plant and equipment(332)(303)Capitalised development cost(7,868)(2,267)Acquisition of businesses, net cash acquired*(122,504)(25,446)Net cash used in investing activities(130,704)(28,016)Cash flows from financing activities129,521-Proceeds from issue of share capital129,521-Proceeds from exercise of options5536Repayment of lease liabilities(458)(304)Transaction cost on issue of shares(2,377)(332)Net cash (used in)/from financing activities126,741(600)Net (decrease)/increase in cash and cash equivalents(6,396)(37,261)Cash and cash equivalents at 1 July56,25971,354Effect of movements in exchange rates on cash held	Cash used in operations	(2,417)	(8,873)
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Cash and cash equivalents at 1 July 56,259 71,354  Effect of movements in exchange rates on cash held -	Net cash (used in)/from financing activities	126,741	(600)
Cash and cash equivalents at 1 July 56,259 71,354  Effect of movements in exchange rates on cash held -			
Effect of movements in exchange rates on cash held	Net (decrease)/increase in cash and cash equivalents	(6,396)	(37,261)
	Cash and cash equivalents at 1 July	56,259	71,354
Cash and each equivalents at 24 December 40 002 34 003	Effect of movements in exchange rates on cash held	-	-
Cash and cash equivalents at 31 December 49,863 34,093	Cash and cash equivalents at 31 December	49,863	34,093

## **Table of Terms**

#### **Term Definition**

ARR	Annualised Recurring Revenue. This is the monthly recurring revenue times 12 with exchange rates fixed at time of additional or conversion to AUD.
LTV	Lifetime value. ARR times Gross margin divided by the inverse of retention.
CAC	Customer acquisition costs (60% of S&M and Acquisition costs).
	The 12-month trailing churn dollar total subtracted from the ending MRR dollar position divided by the ending dollar MRR position. This excludes acquisitions.
Net Retention Ratio	(Beginning ARR + expansions + upsells - Churn - Contractions)/ Beginning ARR
CAGR	Compound Annual Growth Rate
РсР	Prior Corresponding Period
тсv	Total Contract Value
RPO	RPO is a SaaS metric that takes into account deferred revenue and adds the value of non-cancelable revenue that

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