

## Bigtincan Holdings Limited

(ASX:BTH)

FY21 Results Presentation 26th August 2021



## **Agenda**

FY21 Dashboard & Financial Highlights

Business and Market Update

Finance Update

Brainshark Acquisition

FY22 Outlook

Appendix – Additional Materials

## **About Bigtincan**

Bigtincan Holdings Limited (ASX:BTH) is a global leader in sales enablement software.

Bigtincan has 1,000+ customer deployments (40 of the Fortune 500), over 500,000 licensed users, an established business in North America and an emerging business in the UK and European markets.

Bigtincan has achieved \$53.1m in Annualised Recurring Revenue (ARR) at 30 June 2021, surpassing previous guidance of FY21 ARR to be at the top end of \$49m-\$53m, representing 48% year on year ARR growth (see recent 4C announcement).

Bigtincan is an industry leading, fully native platform:

- One of few providers offering all 3 core capabilities; content, training and coaching, automation
- Bigtincan's recent results show strong organic growth and acquisition track record

^ARR, Cash from June 2021 4C. ARR is annualised recurring revenue. CAGR is compound annual growth rate. All amounts AUD.

### Sydney and Boston **Headquarters**

\$53.1m ARR<sup>^</sup>

48% **ARR Growth** year on year<sup>^</sup>

4-year ARR CAGR

\$56.7m Cash and cash equivalents<sup>^</sup>

#### **NOTABLE ACHIEVEMENTS**

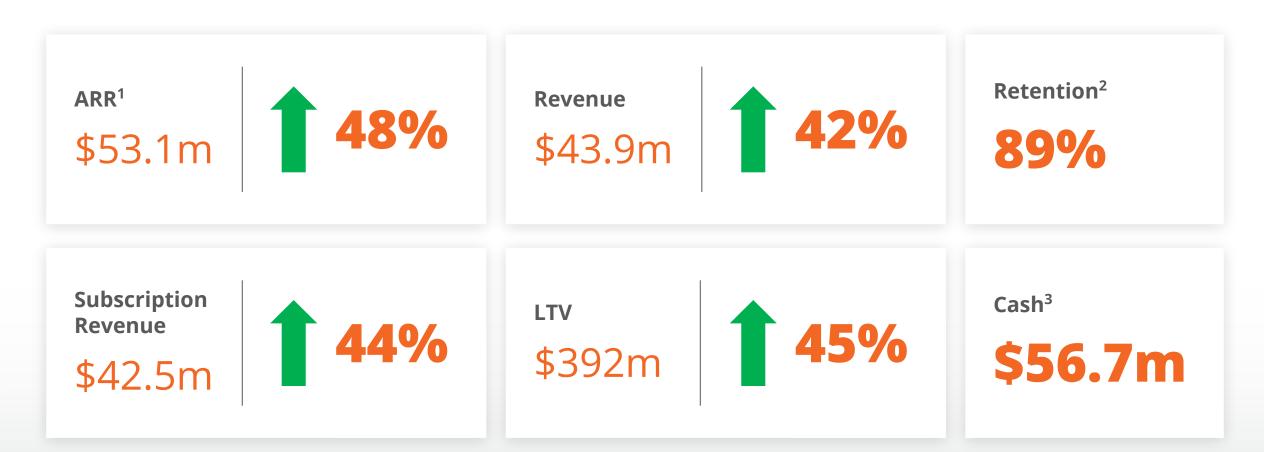








## **Continuing to Deliver on Growth Strategy**



<sup>&</sup>lt;sup>1</sup> Annualised Recurring Revenue (ARR) represents contracted, recurring revenue on an annualised basis. See Glossary. NB. All amounts are AUD.

<sup>&</sup>lt;sup>2</sup> Retention calculation excludes the effects of acquisition in the period. See Glossary for all definitions

<sup>&</sup>lt;sup>3</sup> Cash and cash equivalents includes rental deposits

## **Financial Progression**

Strong Unit Economics and SaaS Metrics over the long term

ARR CAGR

**51%** Since FY18

**Revenue growth CAGR** 

**50%** Since FY18



**Improved adjusted EBITDA** position over FY20

#### **Annualised Recurring Revenue** AUD \$'000s



|                      | FY18    | FY19    | FY20    | FY21    |
|----------------------|---------|---------|---------|---------|
| ARR                  | \$15.4m | \$23.4m | \$35.8m | \$53.1m |
| Revenue              | \$13.1m | \$19.9m | \$31m   | \$43.9m |
| MRR Retention        | 85%     | 87%     | 89%     | 89%     |
| GM                   | 83%     | 88%     | 85%     | 85%     |
| LTV                  | \$85m   | \$158m  | \$270m  | \$392m  |
| LTV/CAC              | 2.6     | 3.9     | 3.9     | 3.5     |
| Adj. EBITDA (\$000s) | (5,879) | (2,802) | (6,735) | (6,090) |

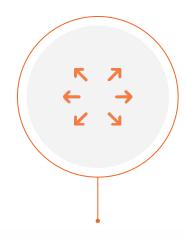


#### **OUR VISION**

# Create the buying experience of the future

By engaging customers & empowering sellers

## **Key Investment Highlights**



Large TAM impacting every buyer / seller interaction



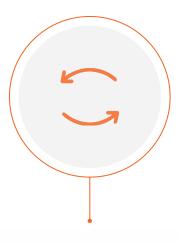
Efficient growth engine



Attractive unit economics



Single platform based on a multi-Hub offering



Demonstrated, repeatable growth

## **Company Snapshot**

Addressable Market

\$10B+

Identified by analysts as a leader in the space

Customer Deployments Globally

1,000+

ARR at 30 June 21

\$53.1m

**Licensed Seats** 

500,000+

ARR CAGR

51%

Last 4 years

**Gross Margin** 

85%

LTV

\$392m

## Bigtincan's Market

When combined with Brainshark,
Bigtincan gains access to additional
\$3.4B through Sales Intelligence Market

Sales Intelligence Market <sup>4</sup> \$3.4B

By 2024

Sales Coaching & Training Market to reach

**1**\$11.4B

By the end of 2024, with a CAGR of ~**12%** during 2020-2024<sup>1</sup>

Sales Engagement
Platform
Market to reach

**\$5.59B** 

By 2023

Sales Enablement
Platform
Market to reach

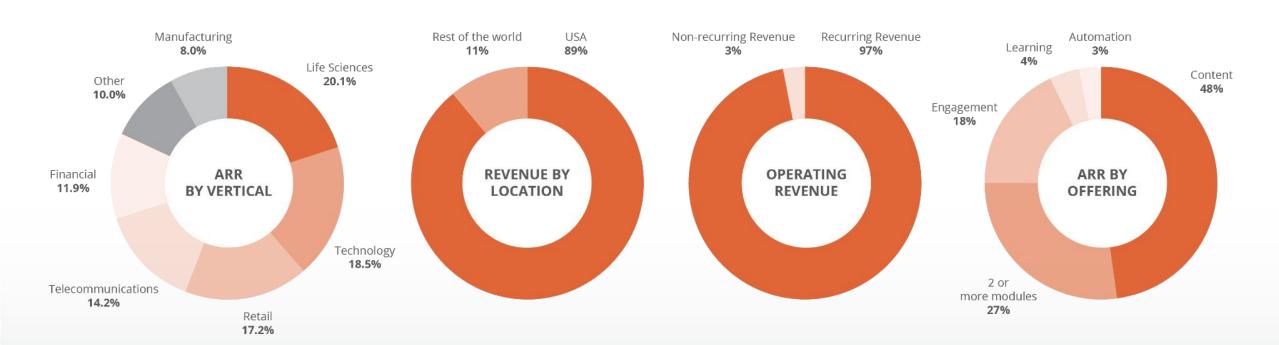
**1**\$3.08B

By the end of 2026, with a CAGR of **17.4%** during 2021-2026 <sup>2</sup>

Source references in USD:
1.Product based Sales Training Market by Enduser,
Learning Method, and Geography Forecast and
Analysis 2021-2025, Technavio June 2020
2.Global Sales Enablement Platform Market Size,
Status And Forecast 2020-2026 14-Jan-2020
3.Aragon Research, Jan 2020
https://aragonresearch.com/sales-engagement/
4.Sales Intelligence Market, Markets & Markets,Nov
2019

## **Diversified Recurring Revenue Base**

Horizontal platform drives business model resiliency



NB: ARR percentages as at end June 2021

## **Teams & People Growth**

Investment in our leaders to invest in teams and individuals.

#### **Virtual solution**

12 modules; 47 Leaders across 7 time zones in FY21

We are a growing company and bringing in and promoting new leaders. To have scale we need great leadership and provide consistent experiences to our teams so that they can be their best selves at work.

Engaging and connecting with feedback for personal and professional development.

Growing our people and ensuring a reduction in bias by creating appropriate systems and process that provides greater clarity feedback & recognise performance and support development.

Investing in data and analytics to ensure market, equality and consistency in our reward & remuneration.

As we expand globally we want to ensure we have competitive and inclusive rewards for everyone.



## Finance Update



## Growing Operating Revenue & ARR





### Operating Revenue and ARR (\$m)



|                         | FY16  | FY17   | FY18   | FY19   | FY20   | FY21   |
|-------------------------|-------|--------|--------|--------|--------|--------|
| Operating Revenue (\$m) | \$7.0 | \$9.2  | \$13.1 | \$19.9 | \$31.0 | \$43.9 |
| ARR (\$m)               | \$7.1 | \$10.9 | \$15.4 | \$23.4 | \$35.8 | \$53.1 |

## Organic ARR Growth + M&A

ARR Growth YoY
48%

Organic ARR Growth at Constant Currency

29%

### **ARR Growth**

\$8.3m Acquisition \$9.0m Organic \$35.8m June 2021

FY21 ARR

\$53.1m

## Strong Unit Economics Powering LTV\*

Repeatable LTV Growth

\*LTV is Lifetime Value of subscription customers measured as ARR at a period, multiplied by gross margin and divided by the inverse of the retention rate. CAC is cost to acquire customer and is measured as a % of S&M costs plus function of costs from acquisitions undertaken in the period.

### LTV Growth



|                     | FY19    | FY20    | FY21    |
|---------------------|---------|---------|---------|
| ARR                 | \$23.4m | \$35.8m | \$53.1m |
| Gross Profit Margin | 88%     | 85%     | 85%     |
| MRR Retention       | 87%     | 89%     | 89%     |
| LTV                 | \$158m  | \$270m  | \$392m  |

## Subscription Revenue Growth



## Subscription Revenue Growth vs Cost of Revenue



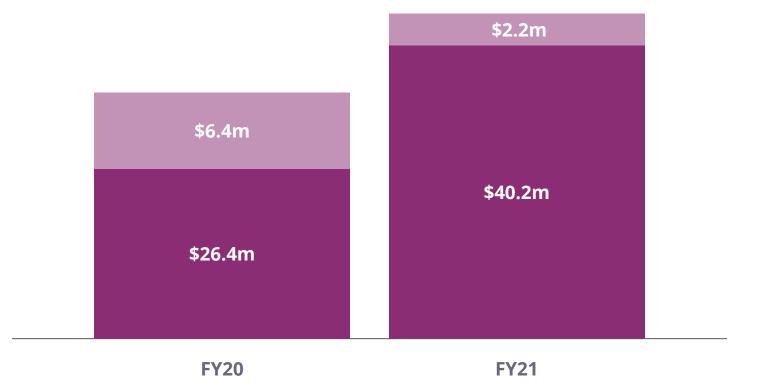
|                          | FY17  | FY18   | FY19   | FY20   | FY21   |
|--------------------------|-------|--------|--------|--------|--------|
| Subscription Revenue (m) | \$8.6 | \$12.2 | \$18.7 | \$29.5 | \$42.5 |
| Cost of Revenue (m)      | \$1.5 | \$2.2  | \$2.4  | \$4.8  | \$6.6  |

## **High Revenue Visibility**

Remaining Performance Obligations (RPO) increased

28.4% to \$42.4m

at 30 June 2021

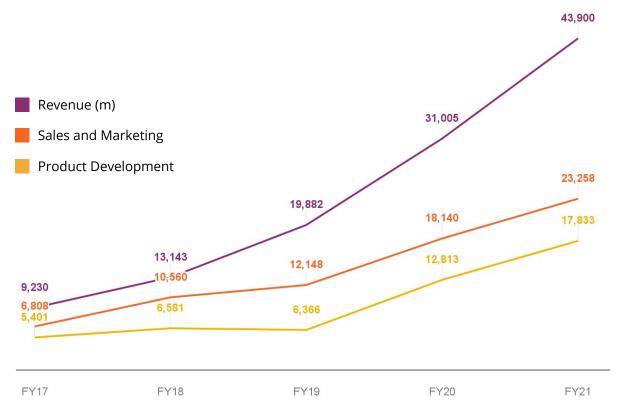


|                     | FY20    | FY21    | \$ Increase | % Increase |
|---------------------|---------|---------|-------------|------------|
| Current Portion     | \$26.4m | \$40.2m | \$13.8m     | 52.2%      |
| Non-Current Portion | \$6.4m  | \$2.2m  | (\$4.4m)    | (0.7%)     |
| Total RPO           | \$32.8m | \$42.4m | \$9.4m      | 28.4%      |

## **Operating Leverage**

Growing investments in Product and Engineering, and Sales and Marketing contributed to achieving scale benefits through both organic and acquisition to deliver ongoing growth for future periods

## Operating Leverage \$'000s



|  | FY17 | FY18 | FY19 | FY20 | FY21 |
|--|------|------|------|------|------|
| Total S&M as a % of Revenue                  | 74%  | 80%  | 61%  | 59%  | 53%  |
| Total Product Dev. as a % of Revenue         | 59%  | 50%  | 32%  | 41%  | 40%  |
| Total S&M and Product Dev. as a % of Revenue | 132% | 130% | 93%  | 100% | 93%  |

## ARR Movement

Net Revenue Retention\*
109%

MRR Retention\*
90%

\* Results on a constant currency basis

## ARR Movements FY21

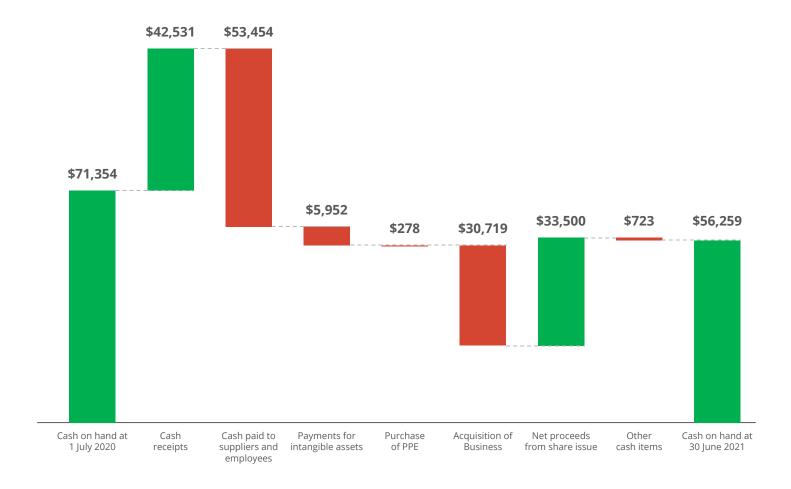


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## **Cash Flow Movements**

Cash at 30 June 2021 - \$56.3m excluding cash equivalents

## Cash Movements FY21



### **Proven Track Record of Strong Organic Growth Plus Strategic M&A**

- Acquisitions of Vidinoti, VoiceVibes, ClearSlide and Agnitio completed in FY21
- Dedicated M&A team and systems for acquisition integration

|                                       | vidinoti (?) a Bigircan' company | VoiceVibes. | CLEARSLIDE a Bigtinean** company | agnitio a Bigtincan" company | XINN                  | <b>j</b> nasdeqdocs⁴ | <b>veelo</b> ** A Bigtincan** Company | <b>¥</b> fatstax      | zunos                  |
|---------------------------------------|----------------------------------|-------------|----------------------------------|------------------------------|-----------------------|----------------------|---------------------------------------|-----------------------|------------------------|
| Deal Value                            | A\$0.77m                         | US\$2m      | US\$16.25m                       | A\$3.3m^                     | US\$7.5m <sup>^</sup> | A\$0.49m^            | US\$1.8m                              | US\$1.8m <sup>^</sup> | US\$3.25m <sup>^</sup> |
| Branding                              | <b>√</b>                         | <b>✓</b>    | <b>✓</b>                         | <b>✓</b>                     | <b>✓</b>              | <b>✓</b>             | <b>✓</b>                              | <b>✓</b>              | <b>✓</b>               |
| Teams                                 | <b>√</b>                         | <b>✓</b>    | <b>✓</b>                         | <b>✓</b>                     | <b>✓</b>              | <b>✓</b>             | <b>✓</b>                              | <b>✓</b>              | ~                      |
| Product integration                   | Phase 1                          | Phase 1     | Phase 1                          | Phase 1                      | <b>✓</b>              | <b>✓</b>             | <b>✓</b>                              | <b>✓</b>              | <b>~</b>               |
| Channel/go-to-<br>market enablement   | <b>√</b>                         | ~           | <b>✓</b>                         | <b>✓</b>                     | <b>✓</b>              | ~                    | <b>✓</b>                              | ~                     | <b>✓</b>               |
| Infrastructure                        | <b>√</b>                         | <b>✓</b>    | <b>✓</b>                         | <b>✓</b>                     | <b>✓</b>              | <b>✓</b>             | <b>✓</b>                              | <b>✓</b>              | ~                      |
| Integration into BTH product Editions | <b>~</b>                         | ~           | ~                                | <b>√</b>                     | ~                     | ~                    | <b>~</b>                              | ~                     | <b>✓</b>               |



### Brainshark Acquisition Lifts Bigtincan to a \$119m+ ARR Leader in Sales Enablement

### Brainshark is an industry recognised and multi-awarded leader in its field of sales coaching, learning and readiness. This field is now a critical component of broader solutions for enterprise customers in the fast growing and larger global sales enablement market. The combination of Bigtincan and Brainshark significantly accelerates Bigtincan's scale, technology and customer base to now position Bigtincan as a scaled market leader. Strategic Brainshark brings deeply considered and market seasoned core learning technology to Bigtincan's existing successful Learning Hub and Rationale enables the creation of a new Readiness offering to build upon Bigtincan's multi-Hub product strategy, both improving the overall solution and the stickiness of customers underpinning long term organic growth. Brainshark customer base significantly deepens Bigtincan's penetration in diverse industries with long tenured customers and a significant opportunity to cross sell and upsell Bigtincan technology to acquired customers. **Acquisition** • Total consideration is US\$86m (AU\$116m) in cash, 100% upfront subject to customary escrow and adjusted for working capital at completion. Consideration Transaction is on a cash-free, debt-free basis. • 900+ customers across diverse industries including financial services, healthcare, technology and manufacturing • Deeply experienced team of ~180 mostly located in Massachusetts, USA with particular strengths in product, engineering and data science fields (Bigtincan US gotomarket HQ in Waltham, Massachusetts) **Brainshark** Baseline of ~A\$46m (~US\$35m) of sustainable recurring revenue, with growth opportunities for FY22 and beyond • Market proven solutions to enterprise use cases including remote team readiness, sales performance, virtual coaching, onboarding, and knowledge & skills development. • \$99m in sustainable ARR at transaction Completion, with estimated organic growth of \$20m+ in FY22<sup>2</sup> resulting in year-end ARR of \$119m+ **Bigtincan** (post • 1,900+ customer deployments including 97 of the Fortune 500 acquisition) Core technology ownership in key areas of a growing US\$10B+ TAM • Technology leader with strong leadership team

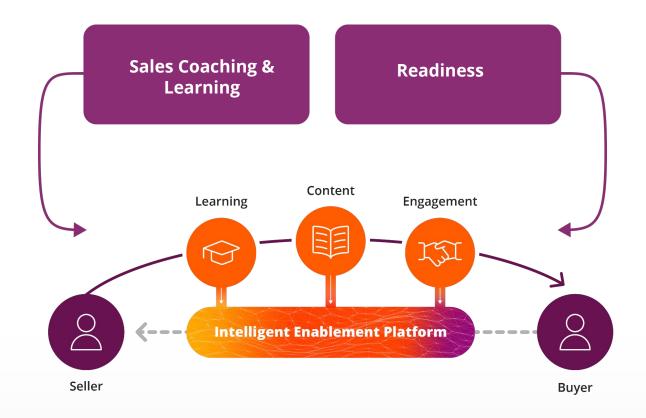
<sup>1.</sup> Except where otherwise mentioned, all values throughout this document are in Australian dollars

<sup>2.</sup> See slide 37 on Future Performance

## **Bigtincan Platform with Brainshark**

Brainshark acquisition adds a new Readiness Offering to Bigtincan's multi-product platform, and adds to existing learning solution.

- Learning, Coaching Technology added to Learning
   Hub => growing market leadership
- Cross sell/Upsell into Content Hub, Engagement
   Hub => growing ARR and stickiness
- CRM Scorecards (launched Q3 CY2020) offers new market opportunities and differentiation



## **Financial Impact in FY22**

Bigtincan standalone and acquisition impact has been estimated to provide guidance for FY22.

| Bigtincan (A\$m)                  | FY21A (A\$m)                      | FY22 Pro forma (A\$m) <sup>4</sup> |
|-----------------------------------|-----------------------------------|------------------------------------|
| ARR                               | \$53.1                            | \$53.1                             |
| Net Organic ARR Growth            | -                                 | \$13+                              |
| Total                             | \$53.1                            | \$66+                              |
| Revenue <sup>1</sup>              | \$43.9                            | \$57+                              |
| Brainshark (A\$m)                 | FY21 Estimate (A\$m) <sup>4</sup> | FY22 Pro forma (A\$m) <sup>4</sup> |
| ARR sustainable                   | \$46                              | \$46                               |
| Net Organic ARR Growth            |                                   | \$7+                               |
| Total                             | \$46                              | \$53+                              |
| Revenue <sup>2</sup>              | \$49                              | \$52                               |
| Combined (Bigtincan + Brainshark) | FY21 Estimate (A\$m) <sup>4</sup> | FY22 Pro forma (A\$m) <sup>4</sup> |
| ARR                               | \$99                              | \$119+                             |
| Net Organic ARR Growth            |                                   | \$20+                              |
| Revenue <sup>2</sup>              | \$92.9                            | \$109+                             |

<sup>&</sup>lt;sup>1</sup> Estimate assumes 10 months of Brainshark contribution in FY22.

<sup>&</sup>lt;sup>2</sup> FY21 financials are estimates only, based on preliminary unaudited financial results for the year ended 30 June 2021. These results remain subject to finalisation, audit, Board review and approval and may change.

<sup>&</sup>lt;sup>3</sup> Please refer to Key Risks section on Future Performance.

## **Synergy Drivers and Integration Costs**

### **Revenue Synergies**

Bigtincan is seeking to drive growth within the readiness business as well as cross sell and upsell in addition to existing organic growth plans

### **Integration Costs**

Bigtincan will create a \$5m integration budget to fast track the achievement of these synergies across the global business

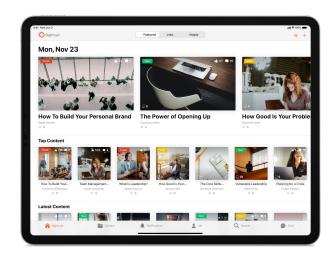
### **Cost Synergies**

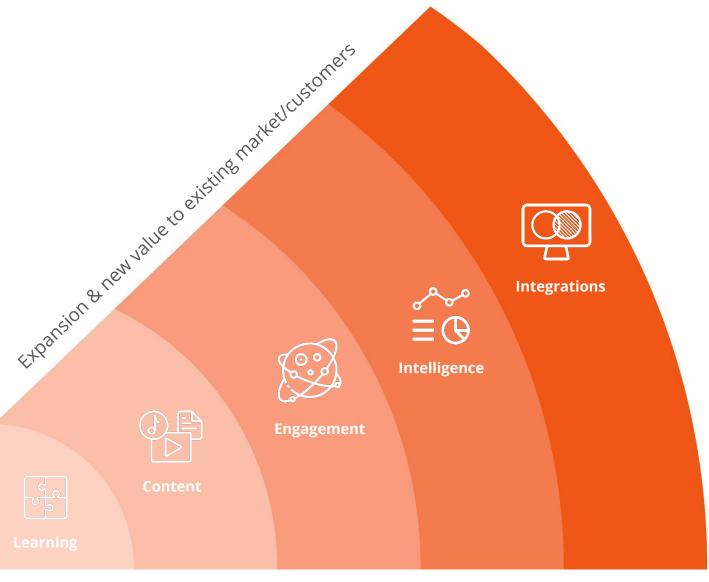
| Area                          | Anticipated Synergy Benefits <sup>1</sup>  | Benefits to<br>be realised<br>within FY22 |
|-------------------------------|--|---|
| Sales and<br>Marketing        | Across the functions, synergies identified include: - optimisation of headcount savings, head office (rent | \$1.1m                                    |
| Research and<br>Development   | savings) - consolidated vendor and better negotiated terms - Reduced professional service fees             | \$0.9m                                    |
| General and<br>Administration | These synergies have been prorated and allocated across the key functions of the combined business.        | \$1.9m                                    |

<sup>&</sup>lt;sup>1</sup> The assessment of the synergy benefits is based on Management's estimates. The assessment is based on the due diligence undertaken on Brainshark and is subject to a range of assumptions and contingencies including attrition rates, synergy implementation timing, departmental allocations and expected level of efficiency. The actual outcome may differ because events and actual circumstances may not occur as projected or assumed.

## Future Growth Opportunities

With Brainshark, Bigtincan covers end to end needs of sales enablement and buyer experience management





New geographic or vertical market expansion areas

## **FY22 Outlook**

Ongoing growth through winning new customers

Ongoing growth through upselling existing customers

Investments in technology to support growth in digital and mobility providing long term value for the business

Targeted strategic M&A to bring forward roadmap and take advantage of market conditions

\$119m+

ARR

\$109m+

Revenue

Stable retention



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## Appendix

Additional Materials



## Adjusted EBITDA

FY21 Adjusted EBITDA to remove non cash items and acquisition related costs.

| Calculation of EBITDA and Adjusted EBITDA                                   | June 2021 | June 2020 |
|---|-----------|-----------|
|   | \$'000s   | \$'000s   |
| Loss before taxation  | (15,030)  | (12,132)  |
| Adjusted for the removal of interest, depreciation and amortisation:        |           |           |
| Net Interest  | 728       | (35)      |
| Amortisation relating to acquisitions                                       | 1,325     | 896       |
| Depreciation - PPE  | 395       | 168       |
| Depreciation - leases   | 897       | 971       |
| Subtotal  | 3,345     | 2,095     |
| EBITDA  | (11,685)  | (10,131)  |
| Adjusted for the removal of various non-cash and acquisition related items: | ;         |           |
| Bargain purchase price adjustment   | -         | (876)     |
| Remuneration from business combination adjustment                           | -         | (2,286)   |
| Costs relating to acquisitions  | 3,635     | 785       |
| Share based payments  | 1,960     | 1,201     |
| Subtotal  | 5,595     | 3,396     |
| Adjusted EBITDA   | (6,090)   | (6,735)   |

## P&L Statement

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the full year ended 30 June 2021

### **CONSOLIDATED STATEMENT OF FINANCIAL PERFORMANCE**

### For year ended 30 June 2021

|   | 2021     | 2020     |
|---|----------|----------|
|   | \$000    | \$000    |
| Revenue   | 43,874   | 31,006   |
| Other income  | 858      | 1,495    |
| Total operating revenue and other income                      | 44,732   | 32,501   |
| Cost of revenues  | (6,634)  | (4,772)  |
| Gross Profit  | 38,098   | 27,729   |
| Operating expenses  |          |          |
| Sales and marketing   | (23,258) | (18,498) |
| Product development   | (17,833) | (15,726) |
| General and administration                                    | (11,309) | (5,669)  |
| Total expense from operating activities                       | (52,400) | (39,893) |
| Total Operating Loss  | (14,302) | (12,164) |
| Finance income  | 407      | 84       |
| Finance expenses  | (1,135)  | (52)     |
| Net finance cost  | (728)    | 32       |
| Loss before income tax  | (15,030) | (12,132) |
| Income tax benefit/ (expense)                                 | 1,140    | (74)     |
| Loss for the year after tax                                   | (13,890) | (12,206) |
| Other comprehensive income                                    |          |          |
| Foreign operations – foreign currency translation differences | (565)    | (26)     |
| Total other comprehensive loss, net of tax                    | (565)    | (26)     |
| Total comprehensive loss for the year ended                   | (14,455) | (12,232) |
| 1701  |          |          |

## **Balance Sheet**

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30th June 2021

### BIGTINCAN HOLDINGS LIMITED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

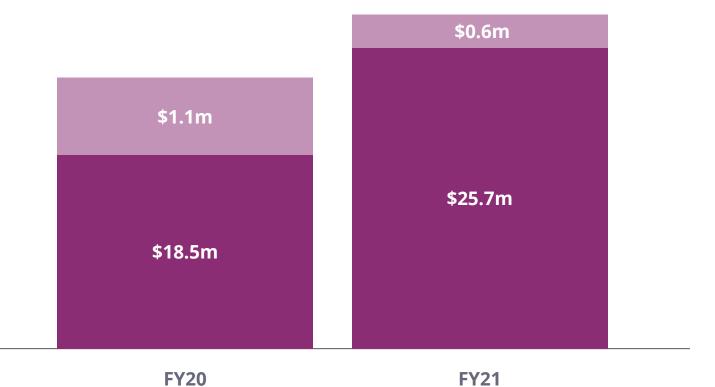
#### As at 30 June 2021

| As at 30 Julie 2021                  | 2021      | 2020    |
|--------------------------------------|-----------|---------|
| Assets                               | \$000     | \$000   |
| Current Assets                       | 1701-1000 |         |
| Cash and cash equivalents            | 56,259    | 71,354  |
| Trade receivables                    | 15,847    | 4,754   |
| Other current assets                 | 3,227     | 3,256   |
| Total current assets                 | 75,333    | 79,364  |
| Non-current assets                   |           |         |
| Property, plant and equipment        | 1,665     | 2,321   |
| Intangible assets                    | 64,203    | 30,961  |
| Other non-current assets             | 351       | 393     |
| Total non-current assets             | 66,219    | 33,675  |
| Total Assets                         | 141,552   | 113,039 |
| Liabilities                          |           |         |
| Current liabilities                  |           |         |
| Trade payables                       | 2,278     | 1,368   |
| Deferred revenue                     | 25,686    | 18,512  |
| Provisions                           | 1,262     | 942     |
| Lease liabilities                    | 813       | 889     |
| Other current liabilities            | 6,528     | 5,619   |
| Total current liabilities            | 36,567    | 27,330  |
| Non- Current liabilities             |           |         |
| Deferred tax liabilities             | 221       | 985     |
| Deferred revenue                     | 637       | 1,124   |
| Provisions                           | 206       | 125     |
| Lease liabilities                    | 463       | 1,186   |
| Other non-current liabilities        | 11        | 501     |
| Total non-current liabilities        | 1,538     | 3,921   |
| Total Liabilities                    | 38,105    | 31,251  |
| Net Assets                           | 103,447   | 81,788  |
| Equity                               |           |         |
| Share capital                        | 163,676   | 129,522 |
| Share-based payment reserve          | 7,573     |         |
| Accumulated losses                   | (67,222)  |         |
| Foreign currency translation reserve | (580)     | (15)    |
| Total Equity                         | 103,447   | 81,788  |
| rotal Equity                         | 103,447   | 01,700  |

## **Deferred Revenue**

Position Growth over FY20

279/0



|                        | FY20    | FY21    | \$ Increase | % Increase |
|------------------------|---------|---------|-------------|------------|
| Current Portion        | \$18.5m | \$25.7m | \$7.2m      | 27.9%      |
| Non-Current Portion    | \$1.1m  | \$0.6m  | (\$0.5m)    | (76.4%)    |
| Total Deferred Revenue | \$19.6m | \$26.3m | \$6.7m      | 25.4%      |

## Table of Terms

| Term          | Amount (A\$m)  |
|---------------|--|
| TAM           | Total Addressable Market   |
| ARR           | Annualised Recurring Revenue. This is the monthly recurring revenue times 12   |
| LTV           | Lifetime value. ARR times Gross margin divided by the inverse of retention   |
| CAC           | Customer acquisition costs (60% of S&M and Acquisition costs)  |
| CAGR          | Compound Annual Growth Rate  |
| TERP          | Theoretical Ex-Rights Price  |
| TCV           | Total Contract Value   |
| PcP           | Prior Corresponding Period   |
| MRR Retention | The 12-month trailing churn dollar total subtracted from the ending MRR dollar position divided by the ending dollar MRR position. This excludes acquisitions. |

### **Important Notice and Disclaimer**

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